

Introduction to dod Funding – interests and mechanisms

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**Presenter:**Greg Kapcar, MPA





## Agenda

- G2G Background
- Government Funding Sources & Systems
- Key Targets & Agencies
- DoD Basics Structure, Funding & Collaboration
- Grant Tracking
- Case Studies
- Key Takeaways
- Q&A

G2G Consulting **Presenter:**Greg Kapcar, MPA





#### **TEAM**

- Bipartisan with 100+ years experience
- Raised over \$524 M for clients since 2007
- Secured CMS reimbursement, shaped regulations, drafted innovation policies, and led advocacy campaigns

#### **LOCATIONS**

- HQ and Satellite Operations:
  - Capitol Hill, Washington, D.C.
  - Fairfax, VA
  - Cleveland & Columbus, Ohio
  - Boston, MA
  - Pittsburgh, PA

#### **NICHE**

- Bioscience and High-Tech Innovation
- Funding Monthly GBG Report, Grant Tracking
- Legislative Updates
- Industry-related Blogs

#### **AFFILIATES**

- BIO Chapters and NCBiotech
- *Defense*: Women in Defense, NDIA Health Affairs, Defense Health Consortium
- Healthcare: HBS Healthcare Alumni
  Association, HSPH DC Chapter, Women's
  Health Innovation Coalition, and diseasespecific coalition
- grIP Venture Studio





### Government Funding Sources

#### **Categories:**

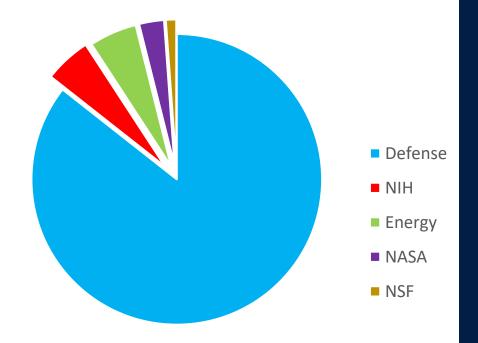
Legislation – Appropriations & Authorizations

Grants

Discretionary

Procurement

Agency	FY22	FY23	FY24
DoD	\$728 B	\$797.7 B	\$842 B
NIH	\$45 B	\$47.5 B	\$51.1 B
BARDA	\$745 M	\$950 M	\$1.015 B
Energy (DOE)	\$46 B	\$46.5 B	\$52 B
NASA	\$24 B	\$25.4 B	\$27.2 B
NSF	\$8.83 B	\$9.54 B	\$11.3 B
FDA	\$3.27 B	\$3.5 B	\$4 B (+\$3.3 B user fees)
VA	\$112.2 B	\$134.7 B	\$142 B





## Government Funding Systems

**White House** 

Budget

**OMB** 

July - draft

January - finalize

February - introduce

Congress

Appropriations & NDAA

Earmarks

Funding Levels and Directives

February-December

Departments & Agencies

Implementation of Laws

Grants, BAAs,
Program
Announcements,
SBIRs, Contracts,
Pilots

All year





#### **Federal Departments**

- HHS NIH SBIRs/STTRs, Ro1s, etc
- HHS CMS reimbursement
- HHS ARPA-H \*new\*
- HHS BARDA BAA, DRIVe, ENACT, CARB-X
- NSF America's Seed SBIRs/STTRs, EAGER, and RAPID
- DOE SBIRs/STTRs, ARPA-E
- DOD SBIRs/STTRs, Program Announcements, CDMRP, JWMRP, USAMRDC BAAs, DARPA, AFWERX, consortiums such as MTEC, NC-COMP, BioFabUSA, MCDC, etc
- VA Pilot projects and research funding

#### **Key Conferences**

- MHSRS
- SOMSA/Trauma/Burn Care/AACR
- BARDA Industry Days
- TechConnect

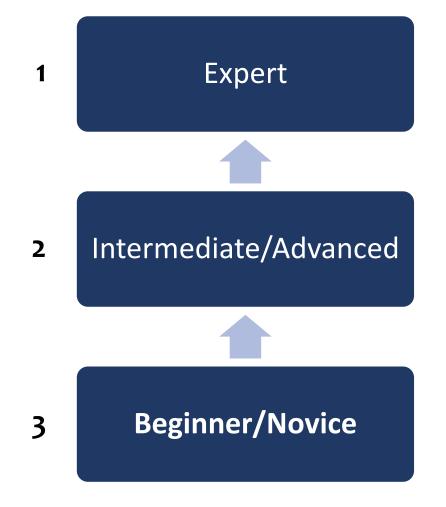


## DOD BASICS











## DoD Acronyms – Where to Start



**BAA** 

**CCCRP** 

**CDMRP** 

**CRADA** 

**DAPA** 

DHA

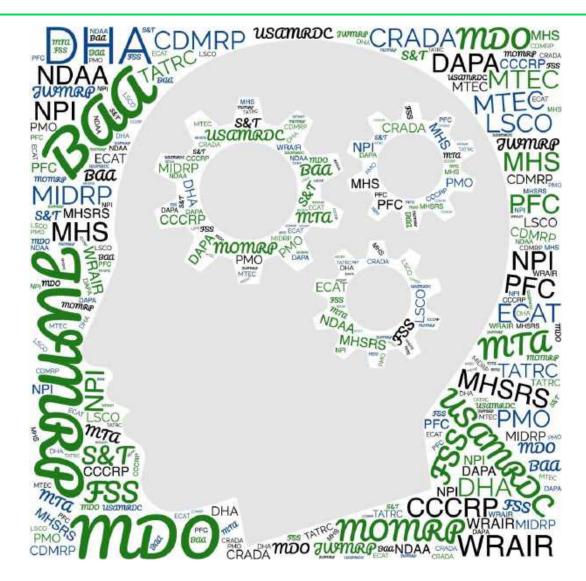
**DLA** 

**ECAT** 

**FSS** 

**LSCO** 

**MDO** 



MHS

**MHSRS** 

**MIDRP** 

**MOMRP** 

**MTA** 

**MTEC** 

NPI

**PFC** 

**PMO** 

**TATRC** 

**USAMRDC** 

**WRAIR** 



## DoD Basics – Lingo

- Requirements, Capabilities, Priorities, Gaps
- Multidomain Operations (MDO) air, land, sea, space and cyber
- Large-Scale Combat Operations (LSCO) driving modernization efforts; focus to larger formations capable of integrating with the other services and U.S. allies
- **Prolonged Field Care (PFC)** managing medical and trauma patients in remote and austere locations far from medical support or logistically cannot evacuate casualties



### DoD Basics – Structure

- Military Health System (MHS) one of America's largest and most complex health care institutions, and the world's preeminent military health care delivery operation
- **Defense Health Agency (DHA)** leads MHS integration of readiness and health
- U.S. Army Medical Research & Development Command (USAMRDC) – medical materiel developer – R&D and Acquisition









#### Military Health System:

- 9.6 million beneficiaries:
  - 19,700 inpatient per week and 1,031,000 in year
  - 1,417,000 outpatient per week and 74,000,000 in year
- 55 military hospitals
- 373 military medical clinics
- \$48 billion budget 10% of entire DoD budget

#### **Veterans Affairs:**

- 23 VISNs, 152 medical centers, 800 community-based outpatient clinics, 126 nursing home care units, and 35 domiciliaries
- \$176 billion budget

#### **Key Areas of Interest:**

- DoD Wound healing, regenerative medicine, sensors, traumatic brain injury, and PTSD; Prolonged Field Care is prioritized
- VA rehabilitation, chronic conditions, health IT, and hospital care
- Cost-savings is valued nearly as much as the improvement of care





## U.S. Army Medical Research & Development Command



#### Program Area Directorates (PADs):

- Military Infectious Disease Research Program (MIDRP)
  - Prevent, diagnose and treat wound infections, viral diseases, emerging infectious diseases



- Battlefield resuscitation, prolonged care, neurotrauma, medical assist support technology
- Military Operational Medicine Research Program (MOMRP)
  - Injury prevention and reduction, environmental health and protection, physiological health and performance, psychological health and resilience





### DoD Basics – Funding

- Broad Agency Announcements (BAAs), Program Announcements \$1-2M each
- Congressionally Directed Medical Research Program (CDMRP) –
   \$200,000-5+M depending on award mechanism
  - Combat Readiness-Medical Research Program (CRRP) \$1.1M
  - Traumatic Brain Injury and Psychological Health Research Program (TBIPHRP) – \$500,000-5M
- DARPA BAAs, SBIRs/STTRs, Program Announcements \$1-20M
- Medical Technology Enterprise Consortium (MTEC)
  - Other Transaction Agreement; Networking, Partnering & Teaming



### DoD Basics – Collaborating

- Cooperative Research and Development Agreement (CRADA) \$0, federal lab (personnel, facilities, equipment, etc), industry, academia
- Material Transfer Agreement (MTA) transfer of scientific materials between investigators, industry and institutions
- New Products and Ideas (NPI) showcase product/technology and receive feedback
- Vendor Days at Fort Detrick, Frederick, MD medical equipment and supply vendors
- Military Health System Research Symposium (MHSRS) August 14-17, 2023 Gaylord Palms Resort & Convention Center, Kissimmee, FL

## DoD Basics – Procurement, Acquisition, Pricing Systems



**Defense Logistics Agency (DLA)** – supplies to military services, supports acquisition of weapons, fuel, repair parts, and other materials

- Medical Surgical Prime Vendor (MSPV)
  - Medical material supplies through medical/surgical distributors: Owens & Minor and Cardinal Health
- Distribution and Pricing Agreement (DAPA)
  - Not a contract, establishes selling price for medical/pharmaceutical products, distribution authority
- Electronic Cataloging (ECAT)
  - Ordering, distribution, payment, access commercial catalogs at discounted prices
- VA Federal Supply Schedule Services (FSSS)
  - Federal customers can access over 1 million commercial products and services







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#### Non-Dilutive Government Funding

Published by:



#### Questions?

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3<sup>rd</sup> Friday of every month

10:00am - 10:30am (ET) - open to all 10:30am - 11:00am (ET) - clients only

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#### List of Report Categories (Number of topics per category)

#### New Opportunities

Aging (3)

Cancer (15)

Chronic Pain & Pain Management (1)

Cognitive and Brain Health (11)

Combat Casualty Care (2)

Combat Readiness Medical Research (1)

Convergence Research (1)

Coronavirus (1)

Down Syndrome (3)

Duchenne Muscular Dystrophy (2)

Endocrine and Metabolic Diseases (6)

Genomics (7)

Health IT (9)

Hearing Restoration (1)

Immunology & Infectious Disease (8)

Maternal and Pediatric Health (2)

Mental Health (1)

Musculoskeletal Health (1)

Neurofibromatosis (8)

Patient-Centered Research (9)

Reconstructive Transplant (3)

Reproductive Health (1)

Small Business Development (5)

Substance Use Disorder (13)

Therapeutics (2)

Toxic Exposures (3)

Vision Health (9)

128 New

**Recurring Opportunities** 

Advanced Research Projects Agency for

Health (1)

Air Force (3) Monthly GBG Reporting Service Webinars

Army (8)

BARDA (2)

10:00am – 10:30am (ET) – open to all

10:30am – 11:00am (ET) – customers only

Defense Threat Reduction Agency (2)

Department of Energy (1) https://www.G2Gconsulting.com/events

National Science Foundation (1)

Navy (3)

24 Recurring

https://www.g2gconsulting.com/gbg-reporting-service/



## CASE STUDIES

## **Case Study:** Grant Funding from DoD for Biologics Innovation

#### **CLIENT**

- Life science company with orthopedic innovation
- In search of R&D government funding

#### **PROBLEM**

- Company struggled to secure funding from Department of Defense for clinical R&D
- Company didn't know who to work with to access funding for the development of product for clinical use

#### **SOLUTION**

- Created strategy to pursue key relationships and funding streams unique to DoD
- Organized meetings at Fort Detrick, Fort Sam Houston and MHSRS
- Identified key DoD Program Managers
- Secured \$2.5 million from USAMRDC & AFWERX

- Work closely with DoD to meet their requirements and ensure science is novel
- Find best vehicles for funding
- Build relationships with DoD decision-makers
- Time interactions, communications and submissions to align with DoD process



## Case Study: Congressional Funding for DoD-Related Technology

#### **CLIENT**

- Life science company in trauma care
- In search of R&D government funding

#### **PROBLEM**

- Company struggled to secure funding from government
- Company had tried 3 times on own to obtain funding without success

#### **SOLUTION**

- Created strategy to pursue funding
- Built relationships in Congress
- Identified line of Appropriations bill and tied to DoD Program Manager
- Secured **\$5 million** in the Omnibus bill

- Work with Congress and the Agency
- Make sure the funding request matches the bill
- Build relationships with your Member of Congress and committee to make it a priority
- Time interactions, communications and advocacy to align with appropriations process



## **Case Study:** Funding and Navigating MHSRS for Life Sciences Company

#### **CLIENT**

- Wanted to find a way into working with the Defense Department
- In search of introductions to decision-makers and funding opportunities

#### **PROBLEM**

- Had never attended MHSRS or worked with government other than submitting an SBIR application to NIH
- Start-up company had 2 employees

#### **SOLUTION**

- Researched and identified funding sources
- Advised on participating in MHSRS, arranged meetings, and made new contacts
- Followed up to secure funding via the BAA
- Developed champions in Congress and Agencies
- Secured **\$120 million** for cellular therapy grants and contracts over 5 years

- Engage in comprehensive assessment of funding landscape
- Target key Members of Congress, Program Managers, and staff
- Time interactions, communications and relationship development to align with government process and SMEs



## **Case Study: Advocacy, Policy- Shaping, and Funding for Cancer**

#### **CLIENT**

- Cancer non-profit & for-profit
- In search of ways to raise awareness and address gaps in rare cancer care, research, and access systems

#### **PROBLEM**

- Had never engaged in advocacy before
- Didn't know where to start or who to target

#### **SOLUTION**

- Created strategy for working with government
- Targeted committees, agencies and White House to educate and build champions
- Wrote legislation, advocated throughout Congress, and led grassroots campaign
- Secured policy changes and \$72 million for rare cancer research efforts over 4 years in 4 bills

- Do comprehensive advocacy with patients & doctors
- Target Members of Congress touched by cancer
- Work with key committees of jurisdiction
- Time interactions, communications and advocacy to align with appropriations process



## Tips for Engaging DoD and Beyond



- Track funding opportunities, conferences, symposia, meetings, etc.
- Write White Papers Problem, Solution & Request
- Talk to Program Managers before submitting application
- Tailor request to each office or Program Manager
- Develop relationships by going to MHSRS and other DoD-related conferences
- For grants, understand program goals, intent of award mechanism, and criteria; follow deadlines and budget guidelines; and register with SAM.gov, UEI, Grants.gov, eBRAP, etc

## Tips for Engaging DoD and Beyond



- Explore consortia and BAAs via MTEC, ARMI, MCDC, North Carolina Center for Optimizing Military Performance (NC-COMP), etc
- Collaborate with government via CRADAs, MTAs, and grants whenever possible
- Get to know your Members of Congress
- Be succinct and clear
- Be persistent, build relationships, and focus on matchmaking and becoming a resource
- Sign up for G2G emails!



## Thank You!

#### G<sub>2</sub>G's BIOSCIENCE LEADS:

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# ADDENDUM DODACRONYMS



## DoD Acronyms - Uncluttered

REQUIREMENTS, CAPABILITIES, PRIORITIES, GAPS		
<u>DoD Lingo</u>	<u>Acronym</u>	
Multidomain Operations	MDO	
Large-Scale Combat Operation	LSCO	
Prolonged Field Care	PFC	

STUCTURE - BASICS		
System-Agency-Command	<u>Acronym</u>	
Military Health System	MHS	
Defense Health Agency	DHA	
U.S. Army Medical Research & Development Command	USAMRDC	







USAMRDC PROGRAM AREA DIRECTORATES (PADs)		
<u>Directorate</u>	<u>Acronym</u>	
Military Infectious Disease Research Program	MIDRP	
Combat Casualty Care Research Program	CCCRP	
Military Operational Medicine Research Program	MOMRP	

USAMRDC RESEARCH		
Centers, Labs, Institutes	<u>Acronym</u>	
Telemedicine & Advanced Technology Research Center	TATRC	
U.S. Army Aeromedical Research Laboratory	USAARL	
U.S. Army Institute of Surgical Research	USAISR	
U.S. Army Medical Research Institute of Chemical Defense	USAMRICD	
U.S. Army Medical Research Institute of Infectious Diseases	USAMRIID	
U.S. Army Research Institute of Environmental Medicine	USAREIM	
Walter Reed Army Institute of Research	WRAIR	







FUNDING, COLLABORATING, CONNECTING		
<u>Mechanism</u>	<u>Acronym</u>	
Broad Agency Announcement	BAA	
Congressionally Directed Medical Research Programs	CDMRP	
Medical Technology Enterprise Consortium	MTEC	
Cooperative Research and Development Agreement	CRADA	
Material Transfer Agreement	MTA	
New Product and Ideas	NPI	
Vendor Days		
Military Health System Research Symposium	MHSRS	

PROCUREMENT, ACQUISITION, PRICING SYSTEMS		
<u>Mechanism</u>	<u>Acronym</u>	
Defense Logistics Agency	DLA	
Medical Surgical Prime Vendor	MSPV	
Distribution and Pricing Agreement	DAPA	
Electronic Cataloging	ECAT	
VA Federal Supply Schedule Services	FSS	

